Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Α	For the	2014 calendar year, or tax year beginning	and	ending	_	
В	Check if applicable	C Name of organization			D Employer identifi	cation number
Г	Addres	THE SHRINERS' HOSPITAL FOR CHILDR	EN			
F	Name change				04-212	1377
F	Initial return	Number and street (or P.O. box if mail is not del	ivered to street address)	Room/suite	+	
F	Final return/	POST OFFICE BOX 31356	rollou to ottoot addi oooj	rioom, outo	· ·	81-0300
	termin- ated		7IP or foreign postal code		G Gross receipts \$	639,148,062.
Г	Amend		Zii oi loreigii postal code		H(a) Is this a group re	
F	Application		AS MAXWELL			s? Yes X No
	pendin	2900 ROCKY POINT DRIVE, TAMPA, FL			H(b) Are all subordinates i	
$\overline{\mathbf{T}}$	Ταν.ονο			or 527	-	list. (see instructions)
		e: HTTP://WWW.SHRINERSHQ.ORG/	(πισοιτ πο.) - 347 (α)(1)	01 021	H(c) Group exemption	` ,
			sociation Other	I Year	· · · · · · · · · · · · · · · · · · ·	M State of legal domicile: MA
		Summary		L 10a1	oriormation, 1919	VI Otate of logal dofficite,
	_	Briefly describe the organization's mission or most	significant activities: WE PRO	VIDE PEDI	TATRIC SPECIALTY	
Governance	1	CARE WITHOUT FINANCIAL OBLIGATION TO F				
na.	-	Check this box if the organization discor			than 25% of its net a	ssets
Ver		Number of voting members of the governing body	·			20
		Number of independent voting members of the go				17
დ		Fotal number of individuals employed in calendar y				503
iţie		Fotal number of volunteers (estimate if necessary)				1000
Activities &		Fotal unrelated business revenue from Part VIII, co				0.
Ă	1	Net unrelated business taxable income from Form				0.
	T .	tot dinolated basiness taxable inserne nomi omi	000 1, 11110 04		Prior Year	Current Year
•	8 (Contributions and grants (Part VIII, line 1h)			24,165,195.	28,667,394.
Revenue		. (5 .) (8 .)			11,380,353.	9,177,105.
èVe		nvestment income (Part VIII, column (A), lines 3, 4			79,180,991.	80,146,016.
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c			1,408,523.	2,005,988.
	1	Fotal revenue - add lines 8 through 11 (must equal			116,135,062.	119,996,503.
	_	Grants and similar amounts paid (Part IX, column (0.	0.
		Benefits paid to or for members (Part IX, column (A			0.	0.
w	1	Salaries, other compensation, employee benefits (I			32,009,321.	32,194,031.
se	162	Professional fundraising fees (Part IX, column (A), I		0.	0.	
Expenses	h -	Fotal fundraising expenses (Part IX, column (D), line				
ŭ	17 (Other expenses (Part IX, column (A), lines 11a-11d	-		38,524,195.	29,395,443.
		Fotal expenses. Add lines 13-17 (must equal Part li			70,533,516.	61,589,474.
		Revenue less expenses. Subtract line 18 from line			45,601,546.	
Or od	3	tevende less expenses. Captract line Te from line	12	Be	eginning of Current Year	End of Year
ets	20	Fotal assets (Part X, line 16)			1,043,158,680.	1,099,370,466.
ASS	21	F 1 11' 1 '11' (D 1) (1' 00)			17,449,535.	67,669,403.
Net Assets or	22	Net assets or fund balances. Subtract line 21 from			1,025,709,145.	1,031,701,063.
P	art II	Signature Block			, , ,	
Und	ler penal	ties of perjury, I declare that I have examined this return,	including accompanying schedule	s and statem	ents, and to the best of m	y knowledge and belief, it is
true	, correct	, and complete. Declaration of preparer (other than office	r) is based on all information of w	hich preparer	has any knowledge.	
Sig	ın	Signature of officer			Date	
He	I	DOUGLAS MAXWELL, PRESIDENT				
		Type or print name and title				
		Print/Type preparer's name	Preparer's signature	I	Date Check	PTIN
Pai	d	NATHAN SMITH			if self-employ	P00543757
Pre	parer	Firm's name CBIZ MHM, LLC		<u> </u>	Firm's EIN	27-3605969
Use	Only	Firm's address 13577 FEATHER SOUND DRIV	E, #400			
		CLEARWATER, FL 33762			Phone no. (72	7)572-1400
Ma	v the IF	S discuss this return with the preparer shown abo	ve? (see instructions)			X Yes No

Form	1990 (2014) THE SHRINERS' HOSPITAL FOR CHILDREN	04-2121377	Page 2
Pa	rt III Statement of Program Service Accomplishments		[]
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
	SEE SCHEDULE O		
2	Did the organization undertake any significant program services during the year which were not listed	d on	
	the prior Form 990 or 990-EZ?	[Yes X No
	If "Yes," describe these new services on Schedule O.	,	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	services?	Yes X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program s		
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocati	ons to others, the total ex	penses, and
	revenue, if any, for each program service reported.		C 167 000 x
4a	(Code:) (Expenses \$ 39,128,288. including grants of \$ TREATMENT OF PEDIATRIC BURN VICTIMS: ADMISSIONS: 350) (Revenue \$	6,167,880.
	OUTPATIENT CLINIC VISITS: 4,804		
	OUTPATIENT CLINIC SURGERIES: 697		
	EVERY YEAR THOUSANDS OF CHILDREN HAVE A GREATER CHANCE OF SURVIVING		
	FROM ALL TYPES OF BURN INJURIES, DUE TO SHC'S SPECIALIZED BURN CARE,		
	WHICH PROVIDES CRITICAL, SURGICAL, AND REHABILITATIVE CARE TO CHILDREN		
	WITH VARYING DEGREES OF NEW AND HEALED BURNS.		
4b) (Revenue \$	3,009,225.
	TREATMENT OF ORTHOPEDIC PEDIATRIC PATIENTS: ADMISSIONS: 120		
	OUTPATIENT CLINIC VISITS: 12,996 OUTPATIENT CLINIC SURGERIES: 294		
	SHC IS DEDICATED TO PROVIDING MEDICAL AND REHABILITATIVE SERVICES TO		
	CHILDREN WITH CONGENITAL DEFORMITIES AND CONDITIONS, PROBLEMS RESULTING		
	FROM ORTHOPEDIC INJURIES AND DISEASES OF THE NEUROMUSCULOSKELETAL		
	SYSTEM. COMMONLY TREATED CONDITIONS INCLUDE CLUBFOOT, HAND DISORDERS,		
	LIMB DEFICIENCIES, HIP DISORDERS, SCOLIOSIS, OSTEOGENSIS PERFECTA,		
	JUVENILE ARTHRITIS, CEREBRAL PALSY AND SPINA BIFIDA. ALL CARE IS		
	PROVIDED REGARDLESS OF THE PATIENT'S OR FAMILIY'S ABILITY TO PAY.		
4c	(Code:) (Expenses \$ 3 , 371 , 021 . including grants of \$) (Revenue \$)
	MEDICAL RESEARCH IS PERFORMED AND HAS A STRONG, POSITIVE IMPACT ON THE		
	CARE AND CURE OF CHILDREN WITH ORTHOPAEDIC PROBLEMS, BURN AND SPINAL		
	CORD INJURIES. SHRINERS HOSPITALS FOR CHILDREN IS COMMITTED TO THE		
	SUSTAINED INVESTMENT IN CLINICALLY USEFUL RESEARCH SO THAT FUNDAMENTAL		
	KNOWLEDGE CAN BE ACQUIRED, IMPROVING THE QUALITY OF LIFE FOR CHILDREN		
	WITH ORTHOPAEDIC PROBLEMS, BURN AND SPINAL CORD INJURIES.		
4d	Other program services (Describe in Schedule O.)		

4e Total program service expenses ▶

) (Revenue \$

61,589,474.

including grants of \$

432002 11-07-14

04-2121377

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	446		
40	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-		
L	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	12a		Х
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
12			Λ	Х
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		X
14a b		1+a		<u> </u>
Ŋ	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	ITD		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
-	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
-	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		х
20a		20a	Х	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
		_	000	(0044)

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Α
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	00-		
00	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	200		х
24	contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations?	30		Α
31		24		х
32	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
32		32		х
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
0 +		34	х	
352	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		
b	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	555		
50	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		<u> </u>
01	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	"		
50	Note. All Form 990 filers are required to complete Schedule O	38	х	
	101017 til 1 0111 000 tillot die required to derripiete derreddie 0	1 30		

Form **990** (2014)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check it Scriedule O Contains a response of note to any line in this Part v				Ш
		1 1		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 82			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b C			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re				
_	(gambling) winnings to prize winners?	I	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	503			
	filed for the calendar year ending with or within the year covered by this return		1	77	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return the little of the control of the		2b	Х	
•	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions				v
		^	3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule		3b		_
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	•	40		х
h	financial account in a foreign country (such as a bank account, securities account, or other financial	accounty?	4a		Α .
D	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	accupte (EDAD)			
E.o.	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year?		5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		30		
ua	any contributions that were not tax deductible as charitable contributions?		6a		х
h	If "Yes," did the organization include with every solicitation an express statement that such contribut		- Oa		
	were not tax deductible?	•	6b		
7	Organizations that may receive deductible contributions under section 170(c).		0.0		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	vices provided to the payor?	7a	Х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w				
	to file Form 8282?	· ·	7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri	act?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Formation and the organization file Formation (Intellectual property) and the organization (Intellectual prope	orm 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	l by the			
	sponsoring organization have excess business holdings at any time during the year?		8		
9	Sponsoring organizations maintaining donor advised funds.				
а	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter:	ا ءمه ا			
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders	11a			
a h	Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against	114			
b	amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	120		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
	Is the organization licensed to issue qualified health plans in more than one state?		13a		
_	Note. See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans	13b			
С	Enter the amount of reserves on hand	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?		14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	e O	14b		
			Eorm	000	(2014)

432005 11-07-14 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line oa, ob, or rob below, describe the circumstances, processes, or changes in Schedule O. See instructions.					
	Check if Schedule O contains a response or note to any line in this Part VI			Х		
Sec	tion A. Governing Body and Management					
			Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year)				
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent 1b	7				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other					
	officer, director, trustee, or key employee?	2		Х		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision					
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х		
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х		
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х		
6	Did the organization have members or stockholders?	6	Х			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or					
	more members of the governing body?	7a	Х			
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or					
	persons other than the governing body?	7b	Х			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:					
а	The governing body?	8a	Х			
b	Each committee with authority to act on behalf of the governing body?	8b	Х			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the					
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)					
			Yes	No		
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,					
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b				
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X			
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X			
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe					
	in Schedule O how this was done	12c	X			
13	Did the organization have a written whistleblower policy?	13	X			
14	Did the organization have a written document retention and destruction policy?	14	Х			
15	Did the process for determining compensation of the following persons include a review and approval by independent					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
	The organization's CEO, Executive Director, or top management official	15a	Х			
b	Other officers or key employees of the organization	15b	Х			
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a					
	taxable entity during the year?	16a		Х		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's					
	exempt status with respect to such arrangements?	16b				
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ►MA					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le			
	for public inspection. Indicate how you made these available. Check all that apply.					
	Own website X Upon request Other (explain in Schedule O)					
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cial			
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's books and records:					
	SHARON RUSSELL - 813-281-0300					
	2900 POCKY POTNT DP TAMPA FT. 33607_1/35					

Form **990** (2014)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check the box in holdren the organization		1	21 1120	20101		npo	noac	iod arry carront cincor, t	i	
(A)	(B)				C)			(D)	(E)	(F)
Name and Title	Average	(do	not c	Pos heck			one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	\vdash	Cer ar	iu a u	irecio)r/trus	iee)	from	from related	other
	(list any	recto						the	organizations	compensation
	hours for	or di	- R			ated		organization	(W-2/1099-MISC)	from the
	related	ustee	trust		e e	suadı		(W-2/1099-MISC)		organization and related
	organizations below	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee	L			organizations
	line)	divid	stitu	Officer	ey en	ighes	Former			organizations
(1) GARY DUNWOODY	5.00	<u>-</u>	=	0	~	王高	프			
TRUSTEE		x						0.	0.	0.
(2) RAOUL L. FREVAL	5.00									
TRUSTEE		x						0.	0.	0.
(3) DOUGLAS MAXWELL	20.00									
PRESIDENT, TRUSTEE		х		х				0.	18,000.	0.
(4) DAVID H. BURSTEIN	5.00									
TRUSTEE		Х						0.	0.	0.
(5) KEVIN J. HECHT, ESQ.	5.00									
TRUSTEE		Х						0.	0.	0.
(6) RICHARD E. JOHNSON	5.00]								
ASSISTANT TREASURER, TRUSTEE		Х		Х		$oxed{oxed}$		0.	0.	0.
(7) BOBBY B. SIMMONS	5.00									
TRUSTEE		Х				$oxed{oxed}$		0.	0.	0.
(8) ALAN W. MADSEN	5.00	1								
TRUSTEE		Х						0.	0.	0.
(9) SKIP D.F. STANAWAY	5.00	1								
TRUSTEE		Х	_			_		0.	0.	0.
(10) PETER P. DIAZ, M.D.	5.00	1								
TRUSTEE		Х						0.	0.	0.
(11) JOHN A. CINOTTO	20.00	1								
CHAIRMAN, TRUSTEE		Х		Х				0.	23,750.	0.
(12) STEVEN E. BEHE	5.00]								
TRUSTEE		Х						0.	0.	0.
(13) JAMES L. MCCONNELL	5.00]								
TREASURER, TRUSTEE		Х		Х		$oxed{oxed}$		0.	0.	0.
(14) DALE W. STAUSS	20.00	1								
VICE PRESIDENT, TRUSTEE		Х	<u> </u>	Х				0.	47,500.	0.
(15) ROGER SUMNER BABB	5.00	1_								
TRUSTEE		Х	_	_		_	_	0.	0.	0.
(16) ROBERT L. BAKER	5.00	۱							_	_
TRUSTEE		Х	-			\vdash		0.	0.	0.
(17) BARRY J. GATES	5.00	 							_	_
TRUSTEE		Х	<u> </u>					0.	0.	0. Earm 990 (2014)
400007 44 07 44										1 0 KM MMI 1 /001 /1

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Form **990** (2014)

Port VIII									04-2121377	rage 0
Part VII Section A. Officers, Directors, Trus		ploy	ees			ghe	st C			
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do		Pos heck		than	one	Reportable	Reportable	Estimated
	hours per week					is bot or/trus		compensation	compensation	amount of
	(list any	-					Ú	from the	from related organizations	other compensation
	hours for	direct				_		organization	(W-2/1099-MISC)	from the
	related	ee or	stee			nsate		(W-2/1099-MISC)	(** 27 1000 141100)	organization
	organizations	ndividual trustee or director	nstitutional trustee		yee	Highest compensated employee		,		and related
	below	/id ua	tutior	ie.	Key employee	lest c	ner			organizations
	line)	Indi	Insti	Officer of the contract of the	Key 6	High emp	Fom			
(18) G. STEPHEN GETMAN, ESQ.	5.00									
TRUSTEE		Х						0.	0.	0.
(19) ANTHONY M. WEST	5.00									
TRUSTEE		Х						0.	0.	0.
(20) JERRY G. GANTT	5.00									
TRUSTEE		Х						0.	0.	0.
(21) JACK H. JONES	35.00									
ASSISTANT SECRETARY				Х				0.	176,655.	1,440.
(22) CHARLES H. WEAVER	5.00									
CLERK				Х				0.	0.	0.
(23) DAVID M. DRVARIC, M.D.	40.00									
CHIEF OF STAFF						Х		448,973.	0.	807,044.
(24) PETER D. MASSO, M.D.	40.00									
ASSISTANT CHIEF OF STAFF						Х		331,318.	0.	8,275.
(25) CLIFFORD D'ESMOND	40.00									
ADMINISTRATOR						Х		228,867.	0.	2,843.
(26) ALAN J. FISCHMAN	40.00									
SR. INVESTIGATOR						Х		157,558.	0.	3,469.
1b Sub-total								1,166,716.	265,905.	823,071.
c Total from continuation sheets to Part V								165,009.	0.	2,367.
d Total (add lines 1b and 1c)								1,331,725.	265,905.	825,438.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MASSACHUSETTS GENERAL HOSPITAL		
P.O. BOX 350096, BOSTON, MA 02241	OUTSIDE PATIENT CARE	7,304,406.
HEALTH NEW ENGLAND, 1 MONARCH PLACE #1500,		
SPRINGFIELD, MA 01144	EMPLOYEE BENEFITS	1,360,334.
OWENS & MINOR, 9120 LOCKWOOD BLVD,		
MECHANICSVILLE, VA 23116	MEDICAL SUPPLIES	942,922.
CARDINAL HEALTH PHARMACEUTICAL		
7000 CARDINAL PLACE, DUBLIN, OH 43017	PHARMACEUTICAL SUPPLIES	582,317.
SPRINGFIELD ANESTHESIA SVCS		
908 ALLEN ST., SPRINGFIELD, MA 01101	ANESTHESIOLOGY SERVICES	467,453.
2 Total number of independent contractors (including but not limited to those list	ted above) who received more than	
\$100,000 of compensation from the organization > 29		
·	·	

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2014)

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Form 990 THE SHRINERS	' HOSPITAL	FOR	CH	ILD	REN				04-212137	7	
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	оуеє	s, a	nd l	ligh	est	Compensated Employ	ees (continued)		
(A)	(B)							(D) (E) (F)			
Name and title	Average			Pos	ition	ı		Reportable	Reportable	Estimated	
	hours	(c	heck	k all	that	app	ly)	compensation	compensation from related	amount of	
	per							from		other	
	week					loyee		the	organizations	compensation	
	(list any hours for	lirect				d em p		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization	
	related	e or (stee			satec		(***2/1099*****150)		and related	
	organizations	truste	al frus		yee	mpen				organizations	
	below	Individual trustee or director	ntion:	_	oldm	st co	ь Б				
	line)	Indivi	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				
(27) MARJORIE MCETTRICK-MALONEY	40.00										
ADMINISTRATOR		1				х		165,009.	0.	2,367.	
									•		
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		l									
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		<u> </u>					lacksquare				
Total to Part VII, Section A, line 1c								165,009.		2,367.	

Form 990 (2014) THE SHRINER
Part VIII | Statement of Revenue

		Check if Schedule O cont	ains a response	or note to any lin	e in this Part VIII			
					(A)	(B)	(C)	(D)
					Total revenue	Related or exempt function	Unrelated business	Revenuè éxcluded from tax under
						revenue	revenue	sections 512 - 514
ts	1 a	Federated campaigns	1a					
ran Jun		Membership dues						
i, G		Fundraising events						
iifts ar A		d Related organizations		25,592,194.				
s, G		Government grants (contribut	·····					
ons		All other contributions, gifts, gran						
her		similar amounts not included abo		3,075,200.				
QF	_			3,073,200.				
Contributions, Gifts, Grants and Other Similar Amounts		Noncash contributions included in lines Total. Add lines 1a-1f			28,667,394.			
<u> </u>		I Iotal. Add illies Ta-11		Business Code	20,007,334.			
o o	2 a	PATIENT SERVICE		621110	9,177,105.	9,177,105.		
vic				021110	3,177,103.	3,111,100.		
Ser	b							
m Ver	0							
gra Re	C							
Program Service Revenue	e							
_		All other program service reve			9,177,105.			
_		Total. Add lines 2a-2f			9,177,103.			
	3				29 470 534			20 470 534
		other similar amounts)			29,470,534.			29,470,534.
	4			· •				
	5	Royalties		 				
	•		(i) Real	(ii) Personal				
		Gross rents	1,197,777.					
		Less: rental expenses						
		Rental income or (loss)	1,197,777.		1 107 777			1 107 777
		Net rental income or (loss)		 	1,197,777.			1,197,777.
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	569,822,182.	4,859.				
	b	Less: cost or other basis	F10 1F1 FF0					
		and sales expenses	519,151,559.	0.				
	C	Gain or (loss)	50,670,623.	4,859.	F0 67F 400			F0 67F 400
		Net gain or (loss)			50,675,482.			50,675,482.
ne	8 a	Gross income from fundraisin						
ven		including \$	of					
Other Reven		contributions reported on line	•					
Jer		Part IV, line 18						
Ð		Less: direct expenses						
		Net income or (loss) from fund						
	9 a	Gross income from gaming ac						
		Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gam	-					
	10 a	Gross sales of inventory, less						
		and allowancesa						
		Less: cost of goods sold						
		Net income or (loss) from sale		1				
	44 -	Miscellaneous Revenu MISCELLANEOUS	ie	Business Code 900099	000 211			000 211
				300033	808,211.			808,211.
	b							
	C							
	C	All other revenue			Q N Q 2 2 1 1			
		Total revenue See instructions			808,211. 119,996,503.	9,177,105.	0.	82,152,004.
43200 11-07	12	Total revenue. See instructions.		P	117,330,303.	5,111,105.	0.	Form 990 (2014)
11-07	-14							1 01111 330 (20 14)

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons of include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	23,657,044.	23,657,044.		
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	3,711,473.	3,711,473.		
9	Other employee benefits	3,073,578.	3,073,578.		
10	Payroll taxes	1,751,936.	1,751,936.		
11	Fees for services (non-employees):				
а	Management				
b	Legal				
С	Accounting				
d	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	2,023,945.	2,023,945.		
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	11,411,797.	11,411,797.		
12	Advertising and promotion	209,282.	209,282.		
13	Office expenses	213,331.	213,331.		
14	Information technology				
15	Royalties				
16	Occupancy	3,615,506.	3,615,506.		
17	Travel	312,291.	312,291.		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	4,887,680.	4,887,680.		
23	Insurance	332,918.	332,918.		
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	MEDICAL SUPPLIES	5,598,513.	5,598,513.		
b	PATIENT TRAVEL COSTS	548,902.	548,902.		
С	DUES AND REGISTRATIONS	172,304.	172,304.		
d	POSTAGE	68,974.	68,974.		
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	61,589,474.	61,589,474.	0.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form **990** (2014)

Form 990 (2014) Part X Balance Sheet

		Check if Schedule O contains a response or not	e to anv li	ne in this Part X			
		5	<u> </u>		(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			183,133.	1	113,850.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net		Г		3	
	4	Accounts receivable, net			2,037,066.	4	3,073,923.
	5	Loans and other receivables from current and fo					
		trustees, key employees, and highest compensa					
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqualit					
		section 4958(f)(1)), persons described in section	=	·			
		employers and sponsoring organizations of sect					
S.		employees' beneficiary organizations (see instr).				6	
Assets	7	Notes and loans receivable, net				7	
As	8	Inventories for sale or use			911,403.	8	927,503.
	9				421,009.	9	457,171.
	10a	Land, buildings, and equipment: cost or other			·		·
		basis. Complete Part VI of Schedule D	10a	148,418,992.			
	b	Less: accumulated depreciation	10b	77,985,060.	73,848,427.	10c	70,433,932.
	11	Investments - publicly traded securities			965,692,730.	11	972,297,952.
	12	Investments - other securities. See Part IV, line 1			, ,	12	, ,
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	64,912.	15	52,066,135.		
	16	Total assets. Add lines 1 through 15 (must equa			1,043,158,680.	16	1,099,370,466.
	17	Accounts payable and accrued expenses	3,364,903.	17	5,342,683.		
	18	Grants payable				18	
	19	Deferred revenue			1,216,616.	19	1,151,779.
	20	Tax-exempt bond liabilities			. ,	20	
	21	Escrow or custodial account liability. Complete F				21	
ý	22	Loans and other payables to current and former					
Liabilities		key employees, highest compensated employee					
apil		Complete Part II of Schedule L				22	
Ë	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines		1			
		Schedule D	•	•	12,868,016.	25	61,174,941.
	26	Total liabilities. Add lines 17 through 25			17,449,535.	26	67,669,403.
		Organizations that follow SFAS 117 (ASC 958					·
S		complete lines 27 through 29, and lines 33 an		ŕ			
Fund Balances	27	Unrestricted net assets			1,025,709,145.	27	1,031,701,063.
ala	28	Temporarily restricted net assets				28	
d B	29					29	
<u>:</u>		Organizations that do not follow SFAS 117 (A					
P		and complete lines 30 through 34.	,,	,			
ts	30	Capital stock or trust principal, or current funds				30	
SSE	31	Paid-in or capital surplus, or land, building, or eq				31	
Net Assets or	32	Retained earnings, endowment, accumulated inc				32	
Ne	33	Total net assets or fund balances			1,025,709,145.	33	1,031,701,063.
							, , , , , , , , , , , , , , , , , , , ,

Form **990** (2014)

orm	990 (2014) THE SHRINERS' HOSPITAL FOR CHILDREN	04-212	21377	Pa	ige 12
	t XI Reconciliation of Net Assets				.g -
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	11	9,996	,503
	Total expenses (must equal Part IX, column (A), line 25)	2	6	1,589	,474
	Revenue less expenses. Subtract line 2 from line 1	3	5	8,407	,029
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,02	5,709	,145
5	Net unrealized gains (losses) on investments	5	-4	4,251	,487
	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
	Other changes in net assets or fund balances (explain in Schedule O)	9	-	8,163	,624
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	1,03	1,701	,063
Par	t XIII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990:		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	Separate basis				
	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Scho	edule O.			
32	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	nale Audit			

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Form **990** (2014)

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SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

			RINERS' HOSPITA						1-2121377
Pa	ırt I	Reason for Public (Charity Status (All organizations must co	mplete th	is part.) Se	e instructions		
Γhe	e organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)								
1		A church, convention of chi	urches, or association	on of churches describe	d in sectio	n 170(b)(1)(A)(i).		
2		A school described in secti	ion 170(b)(1)(A)(ii).	Attach Schedule E.)					
3	X	A hospital or a cooperative	hospital service org	anization described in se	ection 170	(b)(1)(A)(ii	i).		
4		A medical research organiza	ation operated in co	njunction with a hospita	described	d in sectio	n 170(b)(1)(A)(iii). Enter	the hospital's name,
		city, and state:							
5		An organization operated for	or the benefit of a co	ollege or university owner	d or opera	ted by a go	overnmental ui	nit describ	ed in
		section 170(b)(1)(A)(iv). (C			-				
6		A federal, state, or local gov	vernment or governr	mental unit described in	section 17	70(b)(1)(A)	(v).		
7		An organization that normal						e general	public described in
		section 170(b)(1)(A)(vi). (Co			Ü			Ü	
8		A community trust describe		(1)(A)(vi). (Complete Par	t II.)				
9		An organization that normal				contributio	ons. membersh	nip fees. a	nd gross receipts from
		activities related to its exem							
		income and unrelated busin							
		See section 509(a)(2). (Cor		(,,			,	,	
10		An organization organized a		sively to test for public sa	fetv. See	section 50	9(a)(4).		
11		An organization organized a						rrv out the	purposes of one or
		more publicly supported or							
		lines 11a through 11d that							
а		Type I. A supporting orga	* *			-		-	aivina
		the supported organization							
		organization. You must c			,,				9
b		Type II. A supporting orga	- · ·		tion with it	s supporte	ed organization	n(s), bv ha	vina
		control or management of	•				-		-
		organization(s). You mus			•		`	, ,	
c		Type III functionally inte	·		in connec	tion with. a	and functional	v integrate	ed with.
		its supported organization						, 3	,
d		Type III non-functionally						ed organi	zation(s)
		that is not functionally into						-	* *
		requirement (see instructi	-		•		•		
е		Check this box if the orga	anization received a	written determination fro	m the IRS	that it is a	Type I, Type I	I, Type III	
		functionally integrated, or	r Type III non-functio	nally integrated support	ing organiz	zation.			
f	Ente	er the number of supported o							
Q	Prov	vide the following information	n about the supporte	ed organization(s).					
	(i) Name of supported	(ii) EIN		(iv) Is the o listed i	rganization			(vi) Amount of
		organization		(described on lines 1-9 above or IRC section	governing of		support (other support (see
				(see instructions))	Yes	No	Instructio	ons)	Instructions)

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Form 990 or 990-EZ. 432021 09-17-14

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						_
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
_	ization's benefit and either paid to						
	or expended on its behalf						
•							
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sed	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						_
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instructi	nns)			12	
	First five years. If the Form 990 is for	,	,				
	organization, check this box and stop	•			•		
Sed	etion C. Computation of Publi	ic Support Pe	rcentage				
14	Public support percentage for 2014 (I	ine 6. column (f) d	ivided by line 11.	column (f))		14	%
	Public support percentage from 2013					15	%
	33 1/3% support test - 2014. If the co					<u> </u>	
	stop here. The organization qualifies	-					
b	33 1/3% support test - 2013. If the o						
	and stop here. The organization quali	-					
17a							
	a 10% -facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization						
	meets the "facts-and-circumstances"						•
b	10% -facts-and-circumstances test						10% or
-	more, and if the organization meets the	-					
	organization meets the "facts-and-circ						
18	Private foundation. If the organization						s
_			,	, ,,	, 37, 0		

Schedule A (Form 990 or 990-EZ) 2014

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	ciow, picase com	proto r art my				
	endar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and					, ,	,,
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ı	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6.)						
<u>Se</u>	ction B. Total Support						
Cal	endar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	Amounts from line 6						
10:	a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
ı	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
(Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
12	assets (Explain in Part VI.)		 		 		
	First five years. If the Form 990 is for	the organization	e firet socond this	rd fourth or fifth t	av vear as a socti	n 501(a)(3) araasi	zation
17	check this box and stop here	-			•		
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2014 (I			column (f))		15	%
	Public support percentage from 2013					16	%
	ction D. Computation of Inves					1 10 1	70
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	%
	a 33 1/3% support tests - 2014. If the						
.50	more than 33 1/3%, check this box a	-					
	33 1/3% support tests - 2013. If the						
	line 18 is not more than 33 1/3%, che	•			*	•	
20	Private foundation. If the organization			•		•	

Part IV | Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in *part VI* how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in **p**_{art VI} what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in part VI.
- b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
-		
2		
_		
За		
3b		
Зс		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		
90		
10a		
10b		
IUD		

Pa	rt IV Supporting Organizations _(continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.		,	
C	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	200		
h	that these activities constituted substantially all of its activities.	2a		
ü	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2h		
3		2b		
	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
а	trustees of each of the supported organizations? Provide details in <i>Part VI</i> .	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
J	of its supported organizations? If "Yes," describe in $P_{art} V_I$ the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	anizations	<u> </u>			
1							
	other Type III non-functionally integrated supporting organizations must complete Sections A through E.						
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)			
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8					
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
c	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other						
	factors (explain in detail in Part VI):						
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d	3					
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,						
	see instructions).	4					
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
_6	Multiply line 5 by .035	6					
_7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	ion C - Distributable Amount			Current Year			
_1	Adjusted net income for prior year (from Section A, line 8, Column A)	1					
2	Enter 85% of line 1	2					
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3					
4	Enter greater of line 2 or line 3	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions)	6					
7	Check here if the current year is the organization's first as a non-functionally	y-integra	ated Type III supporting org	anization (see			
	instructions).						

Schedule A (Form 990 or 990-EZ) 2014

ı aı		(a)(3) Supporting Orga	dilizations (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	S	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	9	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
Socti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions	Distributable
3001	on E - Distribution Allocations (see instructions)		Pre-2014	Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
а				
b				
С				
d				
е	From 2013			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
i	Carryover from 2009 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2014 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а				
b				
С				
	Excess from 2013			
	Excess from 2014			
_				

Schedule A (Form 990 or 990-EZ) 2014

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and OMB No. 1545-0047

Employer identification number

its instructions is at www.irs.gov/form990 ·

	THE	SHRINERS' HOSPITAL FOR CHILDREN	04-2121377			
Organizati	ion type (check o	ne):				
Filers of:		Section:				
Form 990 o	or 990-EZ	X 501(c)(3) (enter number) organization				
		4947(a)(1) nonexempt charitable trust not treated as a private foundation				
		527 political organization				
Form 990-F	PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
Check if vo	our organization is	s covered by the General Rule or a Special Rule .				
-	-	(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	le. See instructions.			
General R	ule					
		n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor'				
Special Ru	ules					
se ar	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
ye	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
y€ is pı	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year					
but it mus t	aution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), at it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to entity that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization

Employer identification number

THE SHRINERS' HOSPITAL FOR CHILDREN

04-2121377

Parti	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	P.O. BOX 31356 TAMPA, FL 33631	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

THE SHRINERS' HOSPITAL FOR CHILDREN

04-2121377

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

Name of orga			Employer Identification number
Part III	ERS' HOSPITAL FOR CHILDREN Exclusively religious, charitable, etc., cont the year from any one contributor. Complete (completing Part III, enter the total of exclusively religious)	ributions to organizations described in secolumns (a) through (e) and the following	04-2121377 ction 501(c)(7), (8), or (10) that total more than \$1,000 for ine entry. For organizations or the year. (Enter this info. once)
	Use duplicate copies of Part III if addition		or the year. (Enter this info. once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<u>-</u>	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
-			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
	Transferee's name, address, a		Relationship of transferor to transferee
-			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No.			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a		Relationship of transferor to transferee
-			

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization

Employer identification number

	THE SHRINERS' HOSPITAL FOR (04-2121377
Pa	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accou	ints.Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.		
		(a) Donor advised funds	(b) Fun	ds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor advis	sed funds	
	are the organization's property, subject to the organization's	-		Yes No
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor o			
			•	Yes No
Pa				
1	Purpose(s) of conservation easements held by the organization		· ·	
-	Preservation of land for public use (e.g., recreation or e		orically impor	tant land area
	Protection of natural habitat	Preservation of a cert		
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	of a conserva	ation easement on the last
	day of the tax year.			
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements			
c	Number of conservation easements on a certified historic stru			
d	Number of conservation easements included in (c) acquired a			
	listed in the National Register		I	
3	Number of conservation easements modified, transferred, rel			n during the tax
	year >	, 3 ,	3	J
4	Number of states where property subject to conservation eas	sement is located		
5	Does the organization have a written policy regarding the per			
	violations, and enforcement of the conservation easements it			Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,			
7	Amount of expenses incurred in monitoring, inspecting, and			
8	Does each conservation easement reported on line 2(d) above	-	-	·
	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIII, describe how the organization reports conservation			
	include, if applicable, the text of the footnote to the organizat	ion's financial statements that describes	the organiza	tion's accounting for
	conservation easements.			
Pa	t III Organizations Maintaining Collections of	Art, Historical Treasures, or O	ther Simil	ar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.		
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue stater	ment and bala	ance sheet works of art,
	historical treasures, or other similar assets held for public exh	ibition, education, or research in furthera	nce of public	service, provide, in Part XIII,
	the text of the footnote to its financial statements that descril	oes these items.		
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement	t and balance	e sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	lucation, or research in furtherance of pu	blic service, į	provide the following amounts
	relating to these items:	·		-
	(i) Revenue included in Form 990, Part VIII, line 1			\$
				\$
2	If the organization received or held works of art, historical treat		al gain, provid	e
	the following amounts required to be reported under SFAS 1		•	
а				\$
b	Assets included in Form 990 Part X			\$

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Schedule D (Form 990) 2014

Pai	rt III Organizations Maintaining C	collections of Ar	t, Historical Tr	easures, or Ot	her Simila	ar Asse	ts (contin	ued)					
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that are a	significant u	use of its	collection	ı item	าร				
	(check all that apply):												
а	Public exhibition	d	Loan or excl	nange programs									
b	b Scholarly research e Other												
С	c Preservation for future generations												
4	Provide a description of the organization's co	ollections and explain	n how they further th	ne organization's ex	kempt purpo	se in Par	t XIII.						
5	During the year, did the organization solicit of	r receive donations of	of art, historical trea	sures, or other simi	lar assets		_		_				
	to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No												
Pai	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or												
	reported an amount on Form 990, Part X, line 21.												
1a	1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included												
	on Form 990, Part X?					L	Yes		∟ No				
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:										
							Amount						
С	Beginning balance				1c								
d	Additions during the year				1d								
е	Distributions during the year				1e								
f	Ending balance				1f		_						
2 a	Did the organization include an amount on F	orm 990, Part X, line	21, for escrow or cu	istodial account lia	bility?	L	Yes		No				
	If "Yes," explain the arrangement in Part XIII.												
Pai	t V Endowment Funds. Complete i	f the organization an	swered "Yes" to Fo										
		(a) Current year	(b) Prior year	(c) Two years back									
	Beginning of year balance	963,141,651.	858,306,892.	774,831,322	. 760,0	25,402.	698,	824,	,389.				
b	Contributions												
	Net investment earnings, gains, and losses	30,540,448.	126,977,206.	106,867,079	. 29,63	11,840.	83,	046,	,382.				
d	Grants or scholarships												
е	Other expenditures for facilities												
	and programs	23,537,225.	22,142,447.	23,391,509	. 14,80	05,920.	21,	845,	,369.				
f	Administrative expenses												
g	End of year balance		· · ·		. 774,83	31,322.	760,	025,	,402.				
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1g, column (a	i)) held as:									
	Board designated or quasi-endowment	100.00	_%										
b	Permanent endowment .00	%											
С	Temporarily restricted endowment ▶	.00%											
	The percentages in lines 2a, 2b, and 2c should be contaginated as the contagination of the percentages in lines 2a, 2b, and 2c should be contaginated as the contagination of the percentages in lines 2a, 2b, and 2c should be contaginated as the contagination of the percentages in lines 2a, 2b, and 2c should be contaginated as the contagination of the percentages in lines 2a, 2b, and 2c should be contaginated as the contagination of the contaginati												
3a	Are there endowment funds not in the posse	ession of the organiza	ation that are held a	nd administered for	r the organiz	ation	г						
	by:							Yes	No				
	(i) unrelated organizations						3a(i)		Х				
							33.()	X					
b	If "Yes" to 3a(ii), are the related organizations						3b	Х					
4	Describe in Part XIII the intended uses of the		wment funds.										
Pai	t VI Land, Buildings, and Equipm		D 1 1 1 1 1 1 0	5 000 D 11									
	Complete if the organization answere		1			.							
	Description of property	(a) Cost or of	1 ' '	1	Accumulate	d	(d) Book	valu	е				
		basis (investn	nent) basis	,	lepreciation			202	000				
	Land		100	303,990.	4E 170	457			,990.				
	Buildings		107	,681,770.	45,178,4		62,		,313.				
	Leasehold improvements		20	414,179.	395,2		7		933.				
	Equipment		39	,671,314.	32,411,	557.			,957.				
	Other		V actions (D) 15 - 4	347,739.		_			739.				
rota	I. Add lines 1a through 1e. (Column (d) must e	quai Form 990, Part	A, COIUMIN (B), IINE 1	uc.)			70,		,932.				

Schedule D (Form 990) 2014

Schedule D (Form 990) 2014 THE SHRINERS' HOSE	PITAL FOR CHILDR	EN	04-2	121377	Page 3
Part VII Investments - Other Securities.					
Complete if the organization answered "Yes" to					
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end-	of-year marke	et value
(1) Financial derivatives					
2) Closely-held equity interests					
3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶					
Part VIII Investments - Program Related.					
Complete if the organization answered "Yes" to		ne 11c. See Form 990, I	Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of v	aluation: Cost or end-	of-year marke	et value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)					
Part IX Other Assets.					
Complete if the organization answered "Yes" to		ne 11d. See Form 990, I	Part X, line 15.		
(a) D	escription			(b) Book	value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		>		
Part X Other Liabilities.					
Complete if the organization answered "Yes" to	o Form 990, Part IV, li		990, Part X, line 25.		
(a) Description of liability		(b) Book value			
(1) Federal income taxes					
(2) RELATED PARTY PAYABLES		61,174,941.			
(3)					
(4)					

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	RELATED PARTY PAYABLES	61,174,941.
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	61,174,941.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2014

04-2121377

Pai	Complete if the organization answered "Yes" to Form 990, Part IV, line 12		i Revenue per R	eturn.	
1	Total revenue, gains, and other support per audited financial statements			1	48,135,520.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				10,100,010.
	Net unrealized gains (losses) on investments	2a	-44,251,487.		
	Donated services and use of facilities		, , ,		
	Recoveries of prior year grants				
	Other (Describe in Part XIII.)		6,643.		
	Add lines 2a through 2d			2e	-44,244,844.
3	Subtract line 2e from line 1			3	92,380,364.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	27,616,139.		
	Add lines 4a and 4b			4c	27,616,139.
_5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	119,996,503.
Pai	t XII Reconciliation of Expenses per Audited Financial State	ments Wit	h Expenses per	Return	l.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12				
1	Total expenses and losses per audited financial statements			1	59,565,529.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
	Donated services and use of facilities				
	Prior year adjustments				
	Other losses				
	Other (Describe in Part XIII.)				
	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	59,565,529.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1			
	Investment expenses not included on Form 990, Part VIII, line 7b		2,023,945.	-	
	Other (Describe in Part XIII.)		, ,	4.	2,023,945.
	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)			4c	61,589,474.
5 Pai	t XIII Supplemental Information.			1 3 1	01,303,474.
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa	art IV. lines 1b	and 2b: Part V. line	4: Part X.	line 2: Part XI.
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac			., ,	
PART	V, LINE 4:				
THE	ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) ARE TH	HE PRIMARY			
SOUF	CE OF SUPPORT FROM WHICH SHRINERS HOSPITALS FOR CHILDREN PERF	FORMS ITS			
PROG	RAM SERVICES TO ACHIEVE ITS PRIMARY EXEMPT PURPOSE.				
D.1.D.	WI TIME OF A CONTROL OF THE CONTROL				
PART	XI, LINE 2D - OTHER ADJUSTMENTS:				
TNIME	DECH INCOME EDOM DAVEDO	6 612			
INTE	REST INCOME FROM PAYERS	6,643	•		
PART	XI, LINE 4B - OTHER ADJUSTMENTS:				
	,				
FUNI	ING REVENUES RECLASSIFIED FROM OTHER CHANGES IN FUND				
BALA	NCE :	25,592,194			
	STMENT MANAGEMENT FEES RECLASSIFIED TO EXPENSES	2,023,945	•		
43205				Cohodul	o D (Earm 000) 2014

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Part I

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

Attach to Form 990. ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990 . OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE SHRINERS' HOSPITAL FOR CHILDREN

Financial Assistance and Certain Other Community Benefits at Cost

Employer identification number

04-2121377

Yes No 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a Х 1a If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital 1b X facilities during the tax year. X Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities 3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a Х 200% ___ 150% X Other 300 % b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: X 3b 300% 350% X 400% U Other % c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the Х 4 Х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b X c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? 6a Did the organization prepare a community benefit report during the tax year? Х 6a **b** If "Yes," did the organization make it available to the public? X Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of activities or (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of total Financial Assistance and programs (optional) expense **Means-Tested Government Programs** a Financial Assistance at cost (from Worksheet 1) 58,218,453 9,177,105 49,041,348 79.63% **b** Medicaid (from Worksheet 3, column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total Financial Assistance and 49,041,348 58,218,453 9,177,105 79.63% Means-Tested Government Programs Other Benefits e Community health improvement services and community benefit operations (from Worksheet 4) f Health professions education (from Worksheet 5) g Subsidized health services (from Worksheet 6) 3,371,021 3,371,021 5.47% h Research (from Worksheet 7)

432091 12-29-14 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2014

5.47%

85.10%

3,371,021

52,412,369.

3,371,021

61,589,474.

k Total. Add lines 7d and 7i

i Cash and in-kind contributions for community benefit (from Worksheet 8)

j Total. Other Benefits

9,177,105.

	rt II Community Building		ete this table if the	e organizatior				activities	durir	Page:																																						
	tax year, and describe in Pa	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expe	, of	alth of the (d) Direct fsetting reve	(e) Net		(f) Perd total ex																																							
1	Physical improvements and housing																																															
2	Economic development																																															
3	Community support																																															
4	Environmental improvements																																															
5	Leadership development and																																															
	training for community members																																															
6	Coalition building																																															
7	Community health improvement																																															
	advocacy																																															
8	Workforce development																																															
9	Other																																															
10	Total																																															
	rt III Bad Debt, Medicare,	& Collection Pi	ractices						134	1																																						
Sect	ion A. Bad Debt Expense								Ye	s No																																						
1	Did the organization report bad deb	•			•																																											
	Statement No. 15?							1	_	X																																						
2	Enter the amount of the organization					1 - 1																																										
_	methodology used by the organizat					. 2		_																																								
3	Enter the estimated amount of the																																															
	patients eligible under the organiza																																															
	methodology used by the organizat																																															
	for including this portion of bad dek	-																																														
4	Provide in Part VI the text of the foo	•					debt																																									
	expense or the page number on wh	lich this footnote is	contained in the	attached finar	ncial state	ements.																																										
	ion B. Medicare	41: 1: 1:	2011! IME)			1 - 1																																										
5		, , , , , , , , , , , , , , , , , , , ,				, , , , , , , , , , , , , , , , , , , ,				, , , , , , , , , , , , , , , , , , , ,				vived from Medicare (including DSH and IME) 5				, , , , , , , , , , , , , , , , , , , ,				,		,		,		are relating to payments on line 5		,		,				, , , , , , , , , , , , , , , , , , , ,		7		,		,		, , , , , , , , , , , , , , , , , , , ,		_		
6						•		_																																								
7	Subtract line 6 from line 5. This is the							-																																								
8	Describe in Part VI the extent to wh					-																																										
	Also describe in Part VI the costing Check the box that describes the n		urce used to dete	erriine trie arri	ount rept	ortea on i	irie o.																																									
	Cost accounting system	Cost to char	ao ratio	Other																																												
Soci	ion C. Collection Practices	COSt to Char	ge ratio																																													
	Did the organization have a written	debt collection poli	cy during the tax	vear?				9a		x																																						
	If "Yes," did the organization's collection						ntain provisions on th		+	+-																																						
	collection practices to be followed for pa		-		-	-	mam provioleno en a	9t	,																																							
Pa	rt IV Management Compa						ees, key employees, and			structions																																						
	(a) Name of entity	(h) Dos	cription of primar	.,	(c) Organ	nization's	(d) Officers, direct	rt (a)	Dhysi	cians'																																						
	(a) Name of entity		tivity of entity	y		or stock	ors, trustees, or	r I `r	rofit 9																																							
			, ,		owner	ship %	key employees profit % or stoc	レ	stoc																																							
							ownership %	` ov	nersl	nip %																																						

432092 12-29-14

Schedule H (Form 990) 2014

Part V	Facility Information										
Section A (list in ord	A. Hospital Facilities er of size, from largest to smallest)	_	gical	la	E	ospital					
	y hospital facilities did the organization operate e tax year? 2	ospita	I & sur	hospit	ospita	sess ho	acility	ွ			
Name, ad	dress, primary website address, and state license number group return, the name and EIN of the subordinate hospital on that operates the hospital facility)	l -icensed hospital	Gen. medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
1 SHRIN	ERS HOSPITAL FOR CHILDREN-BOSTON	- -	Θ.		╫		-	Ш	Ш	Other (describe)	
51 BL	OSSOM STREET										
BOSTO	N, MA 02114-2699										
		-		x	x		х				A
2 SHRIN	ERS HOSPITAL FOR CHILDREN-SPRINGF	^_		<u> </u>		\vdash	^				A
516 C	AREW STREET										
SPRIN	GFIELD, MA 01104										
		┦		l							
		Х	_	Х	Х		Х				A
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		4									
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		\dashv									
		\dashv									
		_									
		4									
		+	┢	┢	\vdash		\vdash	\vdash			
		\dashv									
		┪									
		\perp									
		4									
		\dashv									
		-									
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		_									
		4									
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		\dashv									
		+	\vdash	\vdash	-	\vdash	_				-
		-									
		\dashv									
		\dashv									
		\dashv									

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group SHRINERS HOSPITAL FOR CHILDREN-GROUP A

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1 , 2

			Yes	No	
C	ommunity Health Needs Assessment				
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the				
	current tax year or the immediately preceding tax year?	1		Х	
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or				
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х	
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a					
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х		
	If "Yes," indicate what the CHNA report describes (check all that apply):				
a	A definition of the community served by the hospital facility				
k	Demographics of the community				
c	Existing health care facilities and resources within the community that are available to respond to the health needs				
	of the community				
c	How data was obtained				
e	The significant health needs of the community				
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority				
	groups				
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs				
r	The process for consulting with persons representing the community's interests				
i	Information gaps that limit the hospital facility's ability to assess the community's health needs				
j	Other (describe in Section C)				
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 12				
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad				
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public				
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the				
	community, and identify the persons the hospital facility consulted	5	Х		
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other				
	hospital facilities in Section C	6a	Х		
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"				
	list the other organizations in Section C	6b		Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х		
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):				
a	Hospital facility's website (list url): HTTP://WWW.SHRINERSHOSPITALFORCHILDREN.ORG				
b					
c	Made a paper copy available for public inspection without charge at the hospital facility				
c	Other (describe in Section C)				
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs				
	identified through its most recently conducted CHNA? If "No," skip to line 11	8		Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20				
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10			
a	a If "Yes," (list url):				
b	olf "No", is the hospital facility's most recently adopted implementation strategy attached to this return?	10b			
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most				
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why				
	such needs are not being addressed.				
12 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a				
	CHNA as required by section 501(r)(3)?	12a		Х	
	olf "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b			
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720				
	for all of its hospital facilities? \$				

432094 12-29-14

Schedule H (Form 990) 2014

Fina	incial Assistance Policy (FAP)			
Nan	ne of hospital facility or letter of facility reporting group SHRINERS HOSPITAL FOR CHILDREN-GROUP A			
			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X	
	If <u>"Yes</u> ," indicate the eligibility criteria explained in the FAP:			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of%			
	and FPG family income limit for eligibility for discounted care of			
b	Income level other than FPG (describe in Section C)			
С	Asset level			
d	Medical indigency			
е	Insurance status			
f	Underinsurance status			
g	Residency			
h	X Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Х	
	Explained the method for applying for financial assistance?	15	Х	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explained the method for applying for financial assistance (check all that apply):			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
	or her application			
С	Provided the contact information of hospital facility staff who can provide an individual with information			
	about the FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources			
	of assistance with FAP applications			
е	X Otter (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16		Х
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
а	The FAP was widely available on a website (list url):			
b	The FAP application form was widely available on a website (list url):			
С	A plain language summary of the FAP was widely available on a website (list url):			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	The FAP application form was available upon request and without charge (in public locations in the hospital			
	facility and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in			
	the hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
	ng and Collections			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			v
	non-payment?	17		Х
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
	year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d				
e	None of these actions or other similar actions were permitted			
	Schodula	II / E	- 000	0044

Pa	Facility Information (continued)						
Nan	ne of hospital facility or letter of facility reporting group SHRINERS HOSPITAL FOR CHILDREN-GROUP A						
			Yes	No			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year						
	before making reasonable efforts to determine the individual's eligibility under the facility's FAP?						
	If "Yes", check all actions in which the hospital facility or a third party engaged:						
а							
b							
С							
d							
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or						
	not checked) in line 19 (check all that apply):						
а	Notified individuals of the financial assistance policy on admission						
b	Notified individuals of the financial assistance policy prior to discharge						
С	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bill	s					
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's						
	financial assistance policy						
е	Other (describe in Section C)						
f	Non of these efforts were made						
Poli	cy Relating to Emergency Medical Care						
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care						
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to						
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21		Х			
	If "No," indicate why:						
а	The hospital facility did not provide care for any emergency medical conditions						
b	The hospital facility's policy was not in writing						
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)						
d	Other (describe in Section C)						
Cha	rges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)						
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.						
а							
	that can be charged						
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating						
	the maximum amounts that can be charged						
С							
d	Other (describe in Section C)						
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided						
	emergency or other medically necessary services more than the amounts generally billed to individuals who had						
	insurance covering such care?	23		х			
	If "Yes," explain in Section C.						
24							
	service provided to that individual?	24		х			
	If "Yes," explain in Section C.						

Schedule H (Form 990) 2014

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

FACILITY REPORTING GROUP A CONSISTS OF:

- FACILITY 1: SHRINERS HOSPITAL FOR CHILDREN-BOSTON
- FACILITY 2: SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN-BOSTON

PART V, SECTION B, LINE 15E: PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE

BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES

AND INTERNAL POLICY.

GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN-BOSTON

PART V, SECTION B, LINE 22D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL PAYER

CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR INCOME

LEVEL AND FEDERAL POVERTY GUIDELINES.

GROUP A-FACILITY 2 -- SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

PART V, SECTION B, LINE 15E: PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE

BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES

AND INTERNAL POLICY.

GROUP A-FACILITY 2 -- SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

PART V, SECTION B, LINE 22D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL PAYER

CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR INCOME

AND FEDERAL POVERTY GUIDELINES.

Schedule H (Form 990) 2014 - The binting host time for children	04 2121377	raye o
Part V Facility Information (continued)		
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or	r Similarly Recognized as a Hospital Facility	
, •		
(list in order of size, from largest to smallest)		
(not in order of olze, from largest to smallesty		
How many non-hospital health care facilities did the organization operate during th	ne tax year?	
How many non-nospital health care facilities did the organization operate during th	ie tax year?	
Name and address	Type of Facility (describe)	
	7	
	7	
	-	
	-	
	7	
	7	
	-	
	-	
	4	
	1	
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Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds. etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:						
SHRINERS HOSPITALS FOR CHILDREN OFFERS SPECIALIZED MEDICAL SERVICES						
PERTAINING TO ORTHOPAEDIC CONDITIONS, BURNS, SPINAL CORD INJURIES AND						
CLEFT LIP AND PALATE. UPON PATIENT ADMITTANCE FOR ONE OF THESE						
CONDITIONS, SHRINERS HOSPITALS FOR CHILDREN REVIEWS THE PATIENT'S "ABILITY						
TO PAY" USING FEDERAL POVERTY GUIDELINES SPECIFIED IN SCHEDULE H, PART I,						
LINES 3A AND 3B, AND PROVIDES FREE OR DISCOUNTED CARE PURSUANT TO THESE						
GUIDELINES. NEVERTHELESS, SHRINERS HOSPITALS FOR CHILDREN WILL ALWAYS						
SERVE THESE SPECIALIZED NEEDS FOR ALL OF ITS PATIENTS, REGARDLESS OF THEIR						
SERVE THESE SPECIALIZED NEEDS FOR ALL OF ITS PATIENTS, REGARDLESS OF THEIR "ABILITY TO PAY." AS SUCH, SHRINERS HOSPITALS FOR CHILDREN DID NOT APPLY						
ANY INCOME-BASED CRITERIA, ASSET TEST, OR OTHER MEANS TEST OR THRESHOLD						
FOR PROVIDING FREE CARE TO PATIENTS IN 2014.						
PART I, LINE 7:						
A GENERAL LEDGER ACCOUNTING SYSTEM WAS USED TO CALCULATE THE AMOUNTS						
REPORTED IN PART I, LINE 7. THE SYSTEM ADDRESSES ALL PATIENT SEGMENTS						
(INPATIENT AND OUTPATIENT). A COST-TO-CHARGE RATIO IS NOT PART OF THE						
SYSTEM AND IS NOT APPLICABLE TO SHRINERS HOSPITALS FOR CHILDREN.						

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432099 12-29-14

Part VI Supplemental Information (Continuation)
PART III, LINE 4:
BAD DEBT EXPENSE IS NOT APPLICABLE TO SHRINERS HOSPITALS FOR CHILDREN, AND
AS SUCH, IS NOT PART OF THE FOOTNOTES IN ITS FINANCIAL STATEMENTS.
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR
ABILITY TO PAY. AS SUCH, THERE ARE NO REVENUES AGAINST WHICH A BAD DEBT
COULD ARISE.
PART III, LINE 9B:
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR
ABILITY TO PAY. AS SUCH, THERE IS NO DEBT COLLECTION POLICY.
PART VI, LINE 2:
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PEDIATRIC, ORTHOPAEDIC, AND BURN
CARE REGARDLESS OF THEIR ABILITY TO PAY.
PART VI, LINE 3:
SHRINERS HOSPITALS FOR CHILDREN POSTS ITS CHARITY CARE POLICY IN ADMISSION
AREAS, EMERGENCY ROOMS, AND OTHER AREAS OF FACILITIES WHERE ELIGIBLE
PATIENTS ARE LIKELY TO BE PRESENT, AND PROVIDES A COPY OF ITS POLICY TO
PATIENTS AS PART OF THE INTAKE PROCESS AND WITH DISCHARGE MATERIALS.
PART VI, LINE 4:
SHRINERS HOSPITALS FOR CHILDREN (THROUGH THIS ENTITY AND ITS RELATED
ENTITY) SERVE CHILDREN IN NEED OF SPECIALIZED ORTHOPAEDIC AND BURN CARE
ACROSS THE UNITED STATES AND WORLD-WIDE.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

THE SHRINERS' HOSPITAL FOR CHILDREN

04 - 2121377

Employer identification number

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2		and/or 1099-MISC compensation	(C) Retirement and	ple	(E) Total of columns	(F) Compensation
(A) Name and Title	•	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)·(D)	in column (B) reported as deferred in prior Form 990
(1) JACK H. JONES	Ξ	0	0	0	0	0	0	0
ASSISTANT SECRETARY	€	159,155.	0.	17,500.	1,440.	0	178,095.	0
(2) DAVID M. DRVARIC, M.D.	Ξ	431,473.	0.	17,500.	807,044.	0	1,256,017.	0
CHIEF OF STAFF	€	0	0	0	0	0	0	0
(3) PETER D. MASSO, M.D.	Ξ	313,818.	0	17,500	8,275.	0	339,593.	0
ASSISTANT CHIEF OF STAFF	€	0	0	0	0	.0	0	0
(4) CLIFFORD D'ESMOND	Ξ	228,867.	0	0	2,843.	.0	231,710.	0
ADMINISTRATOR	€	0	0	0	0	.0	0	0
(5) ALAN J. FISCHMAN	Ξ	157,558.	0	•0	3,469.	0	161,027.	0
SR. INVESTIGATOR	€	0	0	0	0	0	0	0
(6) MARJORIE MCETTRICK-MALONEY	Ξ	165,009.	0	0	2,367.	0	167,376.	0
ADMINISTRATOR	(E)	0	0	0	0	0	0	0
	Ξ							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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SCHEDULE 0

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE SHRINERS' HOSPITAL FOR CHILDREN

Employer identification number

THE SHRINERS HOSPITAL FOR CHILDREN	04-21213//
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
SHRINERS HOSPITALS FOR CHILDREN IN BOSTON AND SPRINGFIELD OFFER	
"CHARITY CARE" AS PART OF AN INTERNATIONAL NETWORK OF PEDIATRIC	
HOSPITALS DEDICATED TO PROVIDING EXCELLENT PATIENT CARE, RESEARCH, AND	
EDUCATION FOR ORTHOPAEDIC CONDITIONS AND BURNS REGARDLESS OF THE	
FAMILY'S ABILITY TO PAY.	
SHRINERS HOSPITALS FOR CHILDREN-BOSTON SPECIALIZES IN PROVIDING	
COMPREHENSIVE ACUTE CARE AND RECONSTRUCTIVE AND REHABILITATIVE CARE TO	
CHILDREN WHO HAVE BEEN BURNED, INCLUDING ACUTE BURNS, SMOKE INHALATION	
INJURY, RECONSTRUCTIVE SURGERY FOR HEALED BURNS, AND OTHER RELATED	
CONDITIONS.	
SHRINERS HOSPITALS FOR CHILDREN-SPRINGFIELD SPECIALIZES IN CARING FOR	
CHILDREN WITH ORTHOPAEDIC CONDITIONS AND INJURIES SUCH AS SCOLIOSIS,	
CLUBFOOT, AND ORTHOPAEDIC CONDITIONS RELATED TO CEREBRAL PALSY AND	
SPINAL BIFIDA. FOR MORE INFORMATION, VISIT HTTP://WWW.SHRINERSHQ.ORG/	
OR CALL 1-800-241-GIFT.	
FORM 990, PART VI, SECTION A, LINE 6:	
THE ORGANIZATION IS ORGANIZED AS A NONPROFIT CORPORATION WITH MEMBERS.	
MEMBERS HAVE THE RIGHT TO ELECT PERSONS BELONGING TO THE GOVERNING BODY,	
AND TO APPROVE SIGNIFICANT DECISIONS OF THE GOVERNING BODY. COMPENSATION	
IS NOT PROVIDED FOR BEING A MEMBER.	

FORM 990, PART VI, SECTION A, LINE 7A:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 432211 08-27-14

Schedule O (Form 990 or 990-EZ) (2014)

Name of the organization THE SHRINERS' HOSPITAL FOR CHILDREN	Employer identification number 04-2121377
THE ORGANIZATION HAS APPROXIMATELY 1,400 MEMBERS WHOM ARE APPOINTED FROM	
THE TOTAL MEMBERSHIP OF SHRINERS INTERNATIONAL (A RELATED ORGANIZATION).	
MEMBERS MAY ELECT PERSONS ON THE ORGANIZATION'S GOVERNING BODY, AND MAY	
APPROVE SIGNIFICANT DECISIONS OF THE ORGANIZATION.	
FORM 990, PART VI, SECTION A, LINE 7B:	
UNDER THE BYLAWS OF THE ORGANIZATION, SIGNIFICANT DECISIONS OF THE	
GOVERNING BODY REQUIRE APPROVAL BY THE ORGANIZATION'S 1,400 MEMBERS (SUCH	
AS CHANGES TO THE BYLAWS, OR SIGNIFICANT RESTRUCTURING OR EXTRAORDINARY	
EVENTS). THE ORGANIZATION'S MEMBERS ALSO MAY ELECT PERSONS TO SERVE ON THE	
ORGANIZATION'S GOVERNING BODY. THE ORGANIZATION'S MEMBERS DO NOT HAVE	
CONTROL OVER THE GENERAL OPERATIONS OR FINANCIAL MATTERS OF THE	
ORGANIZATION. ELECTIONS ARE HELD ANNUALLY BY THE MEMBERS AT VARYING	
LOCATIONS IN THE U.S VOTING IS DECIDED WITH SIMPLE MAJORITY, WHERE EACH	
MEMBER'S VOTE IS EQUAL WEIGHTED. ELECTED PERSONS SERVE A THREE-YEAR TERM	
ON THE BOARD OF TRUSTEES, A ONE-YEAR TERM ON THE BOARD OF DIRECTORS, A	
ONE-YEAR TERM FOR THE ORGANIZATION'S PRESIDENT, AND A ONE-YEAR TERM FOR THE	
ORGANIZATION'S TREASURER. THE ORGANIZATION'S OFFICERS ARE NOT ELECTED, AND	
INSTEAD ARE HIRED BY COMMITTEE.	
FORM 990, PART VI, SECTION B, LINE 11:	
A FULL VERSION OF FORM 990 AS FILED WITH THE IRS IS MADE AVAILABLE TO EACH	
VOTING MEMBER OF THE GOVERNING BODY AND/OR DESIGNATED COMMITTEE RESPONSIBLE	
FOR PERFORMING A REVIEW PROCESS PRIOR TO FILING.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL MEMBERS	
ARE REQUIRED TO DISCLOSE ANY CONFLICTING INTERESTS OR STATE "NONE" ON THE	

Name of the organization THE SHRINERS' HOSPITAL FOR CHILDREN		Employer identification number 04-2121377
ANNUAL CONFLICT OF INTEREST FORM. POTENTIAL CONFLICTS ARE	DETERMINED BY	
THE BOARD OF DIRECTORS. THE PERSON(S) HAVING A POTENTIAL C	ONFLICT OF	
INTEREST ARE PROHIBITED FROM PARTICIPATING IN DELIBERATIONS	/DECISIONS IN	
THE TRANSACTION.		
FORM 990, PART VI, SECTION B, LINE 15:		
A SALARY & PERSONNEL COMMITTEE IS INVOLVED WITH ALL COMPENS	ATION AND	
APPROVES WAGES FOR MANAGEMENT AND COMPARES THESE SALARIES T	O VARIOUS MARKET	
INDICATORS.		
FORM 990, PART VI, SECTION C, LINE 19:		
THE ORGANIZATION'S GOVERNING DOCUMENTS (INCLUDING ITS CONFL	ICT OF INTEREST	
POLICY AND FINANCIAL STATEMENTS) ARE AVAILABLE TO THE PUBLI	C UPON WRITTEN	
REQUEST.		
FORM 990, PART IX, LINE 11G, OTHER FEES:		
MEDICAL SERVICES:		
PROGRAM SERVICE EXPENSES	11,411,797.	
MANAGEMENT AND GENERAL EXPENSES	0.	
FUNDRAISING EXPENSES	0.	
TOTAL EXPENSES	11,411,797.	
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	11,411,797.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
INTERCOMPANY TRANSFER	-8,163,624.	
FORM 990, PART XII, LINE 2C EXPLANATION:		
THE ORGANIZATION HAS NOT CHANGED (DURING THE CURRENT YEAR)	ITS	

Schedule O (Form 990 or 990-EZ) (2014)	Page 2
Name of the organization THE SHRINERS' HOSPITAL FOR CHILDREN	Employer identification number 04-2121377
OVERSIGHT PROCESS OR ITS SELECTION PROCESS REGARDING THE COMMITTEE	
RESPONSIBLE FOR THE OVERSIGHT OF THE AUDIT OF THE FINANCIAL STATEMENTS	
AND THE SELECTION OF THE INDEPENDENT ACCOUNTANT.	
	_
	_

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships

► Attach to Form 990.

Open to Public Inspection

Employer identification number

04 - 2121377

▶Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

2014

OMB No. 1545-0047

THE SHRINERS' HOSPITAL FOR CHILDREN Name of the organization

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Part I

Direct controlling entity Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. End-of-year assets **(e)** Total income 9 Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity Part II

(a)	(q)	(5)	(p)	(e)	(£)	(g)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b) controlled	(2(b)(13) Iled
of related organization		foreign country)	section	status (if section	entity	entity?	۸خ
		,		501(c)(3))		Yes	No
SHRINERS HOSPITALS FOR CHILDREN EMPLOYEE							
DISASTER RELIEF FUND - 26-3733381, 2900							
ROCKY POINT DRIVE, TAMPA, FL 33607	DISASTER RELIEF	DISTRICT OF COLUMBIA 501(C)(3)	501(C)(3)	LINE 9	NO		×
SHRINERS HOSPITALS FOR CHILDREN - 36-2193608							
POST OFFICE BOX 31356							
TAMPA, FL 33631-3356	HOSPITAL SYSTEM	COLORADO	501(C)(3)	LINE 3	NO		×
SHRINERS INTERNATIONAL - 36-2158164							
POST OFFICE BOX 31356	FOUNDED SHRINERS HOSPITALS						
TAMPA, FL 33631-3356	FOR CHILDREN	IOWA	501(C)(10)	N/A	NO		×
SHRINERS HOSPITALS FOR CHILDREN, A CANADIAN							
CORPORATION, 1529 CEDAR AVE, MONTREAL,			501(C)(3)				
CANADA H36 1A6	HOSPITAL SYSTEM	CANADA	EQUIVALENT	LINE 3	NO		×
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	ns for Form 990.				Schedule R (Form 990) 2014	orm 990) 2014

432161 08-14-14 LHA

THE SHRINERS' HOSPITAL FOR CHILDREN

Schedule R (Form 990)

04 - 2121377

Part II Continuation of Identification of Related Tax-Exempt Organizations

	1-11	1-7	3	3	141	3	
(a) Nome address and EIN	(a)	(C)	(a)	(e)	(T)	Section 512	2(b)(13)
of related organization	rillialy activity	regal doffiicile (state of foreign country)	section	status (if section	Oriect cornioning entity	controlled organization?	led ion?
				501(c)(3))		Yes	%
SHRINERS HOSPITALS FOR CHILDREN (QUEBEC)							
INC., 1529 CEDAR AVE, MONTREAL, CANADA H36			501(C)(3)				
1A6	HOSPITAL SYSTEM	CANADA	EQUIVALENT	LINE 3	NO		×
SHRINERS HOSPITALS FOR CHILDREN, A MEXICAN							
ASSOCIATION, MX AV. DEL IMAN NO 257, MEXICO			501(C)(3)				
CITY, MEXICO 04600	HOSPITAL SYSTEM	MEXICO	EQUIVALENT	LINE 3	NO		×
	_						

Page 2

04 - 2121377

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(j) (k) General or Percentage managing ownership partner?			related	Section 512(b)(13) controlled entity?			990) 2014
General or P managing partner?			one or more	(h) Percentage ownership			Schedule R (Form 990) 2014
Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			because it had o	(g) Share of Peend-of-year or assets			Schedul
(h) Disproportionate allocations?			IV, line 34				
(g) Share of passets			m 990, Part	(f) Share of total income			
			es" on For	(e) Type of entity (C corp, S corp, or trust)			
(f) Share of total income			nswered "\				
			organization a	(d) Direct controlling entity			
(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)			nplete if the c	(c) Legal domicile (state or foreign country)			50
(d) Direct controlling entity			oration or Trust Cor rear.	(b) Primary activity			-
Legal domicile (state or foreign country)			as a Corpo	Prim			
(b) Primary activity			janizations Taxable a poration or trust durin	Z c			
(a) Name, address, and EIN of related organization			Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.	(a) Name, address, and EIN of related organization			432162 08-14-14

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				_	Yes	2
1 During the tax year, did the organization engage in any of the following transactior	ns with one or more re	transactions with one or more related organizations listed in Parts II-IV?	in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	ty			1a		×
b Gift, grant, or capital contribution to related organization(s)				1b		×
c Gift, grant, or capital contribution from related organization(s)				10	×	
d Loans or loan guarantees to or for related organization(s)				1d	×	
e Loans or loan guarantees by related organization(s)				1e	×	
f Dividends from related organization(s)				‡		×
g Sale of assets to related organization(s)				19		×
h Purchase of assets from related organization(s)				1h		×
				;=		×
				1j		×
				į		Þ
K Lease of facilities, equipment, or other assets from related organization(s)				¥	\dagger	ا ۵
Performance of services or membership or fundraising solicitations for related organized or	related organization(s)			∓		×
reflormation of services of membership of idial ability solicitations by	jai lizatioi i(s)				t	; ;
 Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s) 	ıtion(s)			£ 5	×	⊲
				+		
p Reimbursement paid to related organization(s) for expenses				1p		×
q Reimbursement paid by related organization(s) for expenses				19		×
r Other transfer of cash or property to related organization(s)				+		×
(s)				18		×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete t	his line, including covered	relationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	olved		
(1) SHRINERS HOSPITALS FOR CHILDREN - CO	υ	. 194, 25, 592, 194.	САЅН			
(2) SHRINERS HOSPITALS FOR CHILDREN - CO	0	0	0. AMOUNT UNDETERMINABLE			
(3) SHRINERS HOSPITALS FOR CHILDREN - CO	Q	51,846,504.	504.CASH			
(4) SHRINERS HOSPITALS FOR CHILDREN - CO	М	61,174,942.	САЅН			
(5)						
(9)						
432163 08-14-14	51		Schedule R (Form 990) 2014	(Form (3006	2014

04 - 2121377

Schedule R (Form 990) 2014 THE SHRINERS' HOSPITAL FOR CHILDREN

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) centage nership					2014
Perce					066
(j) General or managing partner? Yes No					(Form
Ger 1 pa					le R
Code V-UBI General or Percentage amount in box 20 partner? Ownership (Form 1065)					Schedule R (Form 990) 2014
Disproportionate allocations?					
Disp dilloc					
(g) Share of end-of-year assets					
(f) Share of total income					
(e) Are all partners sec. 501(c)(3) der Ves No					
e parti					
Predominant income proceed, unrelated, excluded from tax under sections 512-514)					
(c) Legal domicile (state or foreign country)					
(b) Primary activity					
(a) Name, address, and EIN of entity					

Pa	t IV Supporting Organizations (continued)			
	,		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year(see instructions):			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	0-		
	that these activities constituted substantially all of its activities.	2a		
a	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	Oh.		
2	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	20		
h	trustees of each of the supported organizations? Provide details in <i>p_{art VI}</i> . Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	3a		
D	of its supported organizations? If "Yes," describe in <i>Part VI</i> the role played by the organization in this regard.	3b		

Pa	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations						
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All						
	other Type III non-functionally integrated supporting organizations must complete Sections A through E.						
Section A - Adjusted Net Income			(A) Prior Voor	(B) Current Year			
Seci	ion A - Adjusted Net Income		(A) Prior Year	(optional)			
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8					
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
c	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other						
	factors (explain in detail in Part VI):						
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d	3					
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,						
	see instructions).	4					
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
_6	Multiply line 5 by .035	6					
_7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	ion C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1					
2	Enter 85% of line 1	2					
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3					
4	Enter greater of line 2 or line 3	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions)	6					
7	Check here if the current year is the organization's first as a non-functionally	y-integr	ated Type III supporting org	anization (see			
	instructions).						

Schedule A (Form 990 or 990-EZ) 2014

	Type in Non-1 unctionally integrated 303	(a)(b) Supporting Orga	(continued)			
Secti	ection D - Distributions					
1	Amounts paid to supported organizations to accomplish exe					
2	Amounts paid to perform activity that directly furthers exemp					
	organizations, in excess of income from activity					
3	Administrative expenses paid to accomplish exempt purpose					
4	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)					
6	Other distributions (describe in Part VI). See instructions.					
7	Total annual distributions. Add lines 1 through 6.					
8	Distributions to attentive supported organizations to which the	ne organization is responsive	e			
	(provide details in Part VI). See instructions.					
9	Distributable amount for 2014 from Section C, line 6					
10	0 Line 8 amount divided by Line 9 amount					
		(i)	(ii)	(iii)		
Secti	on E - Distribution Allocations (see instructions)	Distributable				
	<u> </u>		Pre-2014	Amount for 2014		
1	Distributable amount for 2014 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2014					
	(reasonable cause required-see instructions)					
3	Excess distributions carryover, if any, to 2014:					
а						
b						
С						
d						
	From 2013					
	Total of lines 3a through e					
	Applied to underdistributions of prior years					
	Applied to 2014 distributable amount					
<u>i</u>	Carryover from 2009 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.					
4	Distributions for 2014 from Section D,					
	line 7: \$					
	Applied to underdistributions of prior years					
	Applied to 2014 distributable amount					
	Remainder. Subtract lines 4a and 4b from 4.					
5	Remaining underdistributions for years prior to 2014, if					
	any. Subtract lines 3g and 4a from line 2 (if amount					
	greater than zero, see instructions).					
6	Remaining underdistributions for 2014. Subtract lines 3h					
	and 4b from line 1 (if amount greater than zero, see					
	instructions).					
7	Excess distributions carryover to 2015. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
a						
b						
С	F					
	Excess from 2013					
е	Excess from 2014					

Schedule A (Form 990 or 990-EZ) 2014

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

FACILITY REPORTING GROUP A CONSISTS OF:

- FACILITY 1: SHRINERS HOSPITAL FOR CHILDREN-BOSTON
- FACILITY 2: SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN-BOSTON

PART V, SECTION B, LINE 15E: PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE

BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES

AND INTERNAL POLICY.

GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN-BOSTON

PART V, SECTION B, LINE 22D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL PAYER

CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR INCOME

LEVEL AND FEDERAL POVERTY GUIDELINES.

GROUP A-FACILITY 2 -- SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

PART V, SECTION B, LINE 15E: PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE

BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES

AND INTERNAL POLICY.

GROUP A-FACILITY 2 -- SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

PART V, SECTION B, LINE 22D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL PAYER

CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR INCOME

AND FEDERAL POVERTY GUIDELINES.